



The National Aviation Conference

May 2026

Kim Macaulay
IATA





Leveraging Artificial Intelligence
for operational efficiency, safety
improvements, and customer
experience in the aviation
industry

```
def __init__(self):  
    let buffer = []  
}  
  
export const init = () => {  
    await task.process()  
}  
  
function loadData(x) {  
    return Math.random() * 42  
    await task.process()  
    "alpha" -> 0.3,  
}  
  
if (x > 0) return compute(x)  
function loadData(x) {  
    const state = createState(  
    for i in range(0, n):  
        function loadData(x) {  
    for i in range(0, n):  
        if (x > 0) return compute(x)  
        }  
    "beta" -> true  
    return Math.random() * 42  
    async def run_async(task):
```

1945

Founded

360+

Airlines Members
(Passenger and Cargo)

+85%

Air Traffic

IATA's Mission: **"Represent, lead and serve the airline industry"**





"Working together to shape the future growth of a safe, secure and sustainable air transport industry that connects and enriches our world"



"Aviation is safety-critical by definition. This means we need systems that are not only intelligent, but also explainable, reliable, and certifiable. EASA's work — including its AI roadmap and guidance on machine learning assurance levels — is essential in addressing these questions."

Why an AI network?

AI is transforming aviation, but airlines face common challenges

Fragmented AI efforts

Duplicated work and slow adoption

Evolving regulations (e.g. EU AI Act)

Require coordinated advocacy response

Need for safe experimentation

Including peer learning and shared insights



Technology

Increased
Automation

Explainability &
Transparency

Real-Time Data
Processing

Interdisciplinary

Ethics &
Responsible AI

The evolution of data science and AI skills

Enhanced Data
Visualization

Adoption of low-code /
no-code Platforms

Integration with
emerging technologies

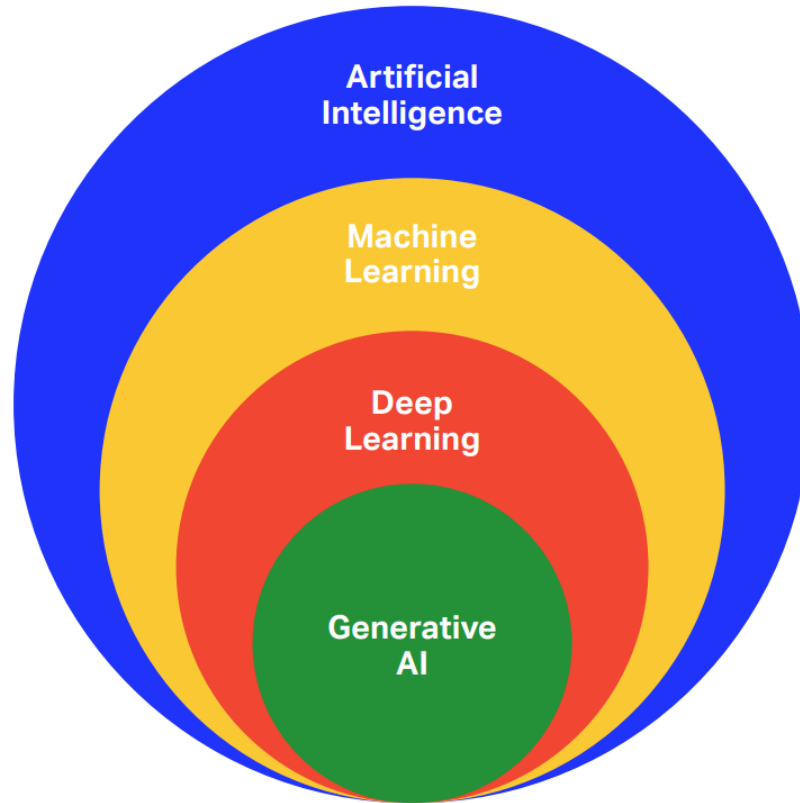
Collaboration &
Soft Skills

Continuous
Learning

Skills



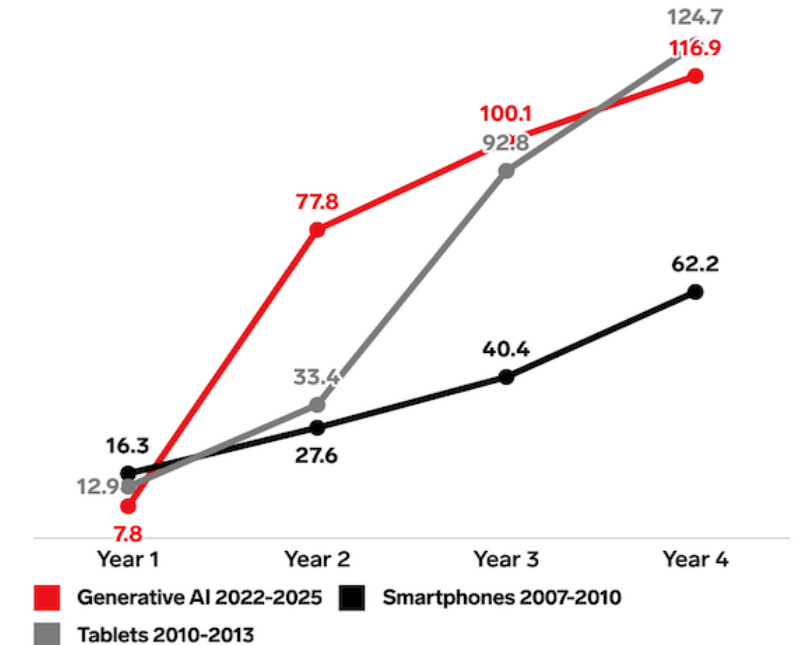
Data Science, AI, Machine Learning and Generative AI



[IATA Generative AI report](#)

Generative AI Has a Steeper Initial Adoption Curve Than Other Recent Technologies

millions of US users



Note: individuals of any age who use each technology at least once per month; Year 1 for smartphones corresponds with the June 2007 release of the iPhone; Year 1 for tablets corresponds with the April 2010 release of the iPad; Year 1 of generative AI corresponds with the November 2022 release of ChatGPT
Source: Insider Intelligence, June 2023

350340

Insider Intelligence | eMarketer

Big Data & Data Sharing Programs

Engaging in collaborative data sharing across all stakeholders in the value chain allows for better AI, Analytics and benchmarking

Turbulence Aware

CO2 Connect

DDS (Direct Data
Solutions)

Cargo IS

Schedule Data
Exchange Program
(SDEP)

Global Aviation Data
Management (GADM)

AI in The Aviation Industry

AI is disrupting the Aviation Industry on the full value chain. Some examples:



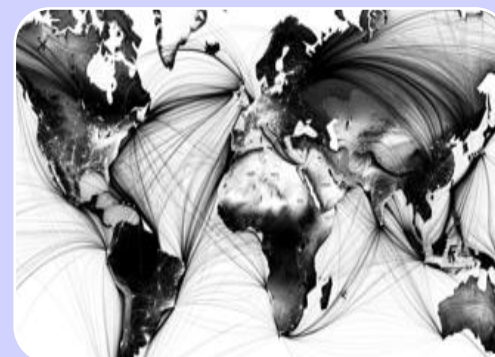
Customer satisfaction

- Personalization and PAX segmentation
- Baggage handling
- Cabin baggage prediction
- Gen AI (chatbots)



Ground operations

- Ops optimization
- Baggage profiling
- offload prediction
- Air Traffic Management optimization
- Cargo Virtual Reality Crate Movements
- Cargo documentation like DGR



Flight Operations

- Route optimization
- ATM optimization
- Crew management
- Flight Safety management
- NOTAM's AI
- AI Pilot training in simulators



Sustainability

- Environmental impact cases
- Contrail prevention
- Fuel burn optimization

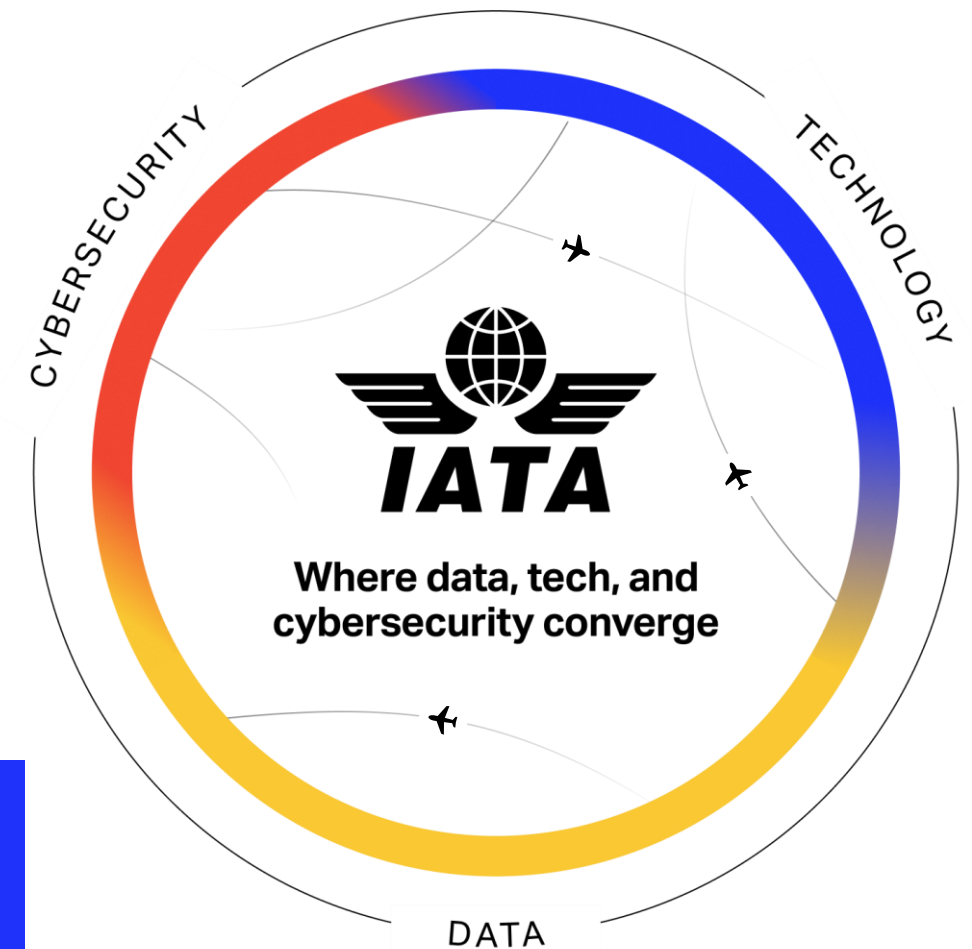
Challenges and Barriers to Unlocking Data Value

- Data fragmentation/Silos and lack of interoperability
- Regulatory complexity and cross-border data sharing
- Cybersecurity and data privacy concerns
- Legacy systems and infrastructure gaps (e.g. Operations/Distribution/Logistics)
- Difficulty in operationalization and scaling
- Skills and talent shortages in ML/data science and analytics



Where do you start?

Executive support & solid data strategy	Organization wide Capability centered
Skillsets	Data Scientists ML Ops
Access and good quality data	Data quality
Data Governance	Data Catalog
Experimentation	Sandbox Multi-cloud strategy
Value-based use cases	Business led
Production ready	Fast and agile



Data, Tech & Cybersecurity

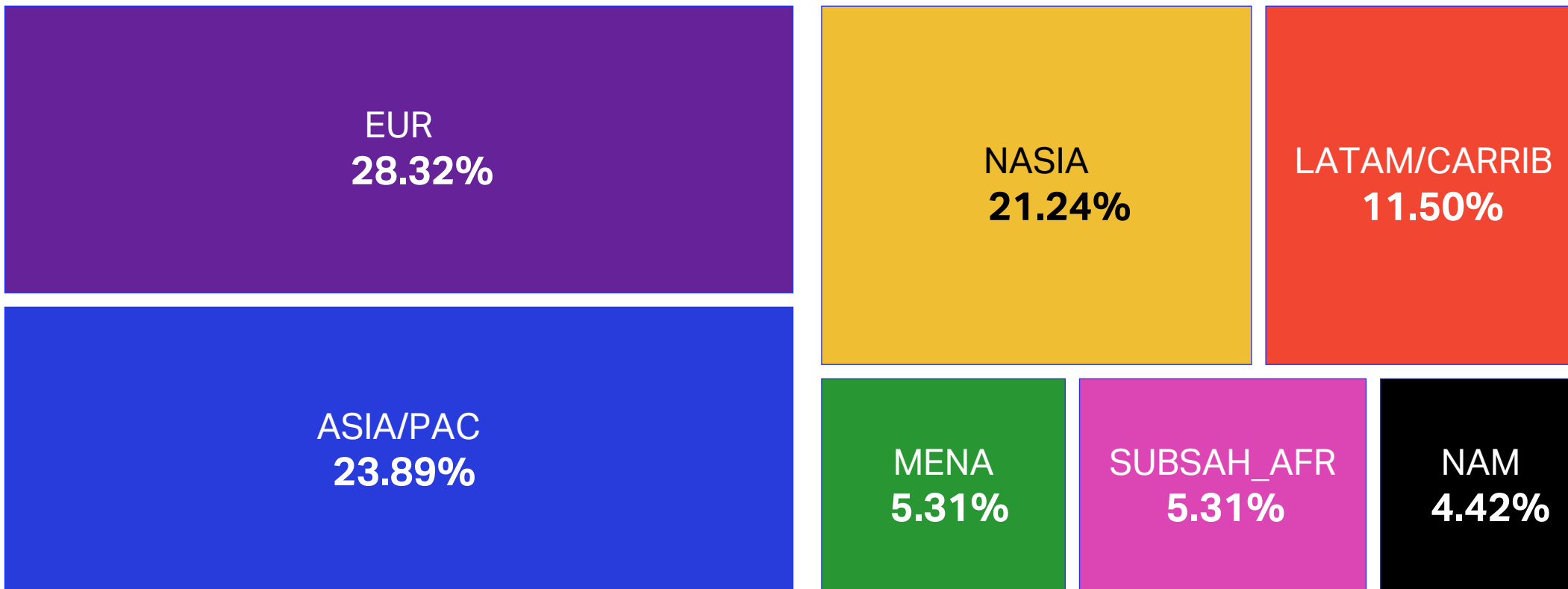
Adoption Survey



The survey

The survey provides an overview of the current state of data, technology, and cybersecurity adoption in the airline sector.

The survey received input from 113 airlines across all seven IATA regions.



Access the regions and countries info here:



Main Global Trends

1.

Approximately one third (35%) of airlines consider themselves to be in the early stages of Data Strategy implementation, while a comparable share (36%) have reached advanced maturity.

2.

A mature Data Strategy is achieved with a solid Data Governance framework.

3.

A comprehensive data catalogue and classification system is essential for achieving data maturity within airlines.

4.

Most of the Data Science use cases require experimentation, and scaling them requires specific Data Pipelines crafted for AI/ML.

5.

Adopting a multi-cloud approach is indicative of technological maturity.

6.

The industry demonstrates consistent mid-level maturity, generally reflected in Defined level across the main domains of the NIST Cybersecurity Framework, with cybersecurity governance being well established across more than half of the airlines surveyed.

7.

Automation in cybersecurity activities remains a notable gap, with relatively few organizations indicating mature automation across the protect-detect-respond domains.

The industry demonstrates consistent mid-level maturity, generally reflected in Defined level, with limited adoption of more advanced adaptive or automated practices

Detection capabilities show room for enhancement, as behavioural analytics and anomaly detections are not yet widely deployed across respondents.

Key takeaways

Governance is a well-established, as nearly one half of organizations place themselves at Optimized levels.

Incident response and recovery activities are not widely tested, with many organizations indicating that plans exist but are not regularly exercised.

Automation remains a notable gap, with relatively few organizations indicating mature automation across the protect-detect-respond lifecycle



The survey

The 2026 Data Maturity Survey provides an overview of the current state of data, technology, and cybersecurity adoption in the airline sector.



www.iata.org/innovation

Thank you!

Kim Macaulay

SVP Information and Data
Chief Information and Data Officer, IATA

macaulayk@iata.org

